

# STANDARD KEMAHIRAN PEKERJAAN KEBANGSAAN (NATIONAL OCCUPATIONAL SKILLS STANDARD)

# REAL ESTATE (VALUATION) MANAGEMENT

LEVEL 4



JABATAN PEMBANGUNAN KEMAHIRAN KEMENTERIAN SUMBER MANUSIA, MALAYSIA

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# STANDARD PRACTICE NATIONAL OCCUPATIONAL SKILLS STANDARD (NOSS) FOR; REAL ESTATE (VALUATION) MANAGEMENT LEVEL 4

#### 1. INTRODUCTION

Malaysia property is currently in the early stages of a promising growth spurt. Due to a strong economic climate and new government policies to encourage foreign investment in real estate in Malaysia, many worldwide property purchasers are currently looking to Malaysia as a lucrative property market in which to invest.

Real estate (valuation) personnel conducts fixed property valuation by using the appropriate valuation methods to determine how much an asset is worth. Real estate (valuation) personnel determine accurate property values, which are instrumental in all aspects of a real estate transaction, including mortgage financing and insuring a property.

The value of a property is determined by making an estimate of the most probable price for which a property should be sold under current market conditions. To make these estimates, real estate (valuation) administration process begins with collecting relevant documents, compiling data, performing site visit and inspecting the property with regards to land, building design, construction, and condition.

Having gathered this information, real estate (valuation) personnel takes a number of other factors into account and use a variety of standard formulas to assess possible value and costs. They also consider location and other trends that could influence the future value of the property.

Real estate (valuation) personnel search public records for any additional information that may assist them in making a valuation, including records of

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previous sales, leases, assessments, and other transactions. The records are usually obtained from local government offices and relevant government departments.

After all the information on a property has been collected, real estate (valuation) personnel make an estimate of the value of the property and prepare a detailed report that includes a legal and physical description of the property, photographs, plans, and an explanation of the estimate.

Some real estate (valuation) personnel evaluate several different types of real estate; others specialize in valuing commercial, residential, rental, or agricultural property. The work performed may depend on where a real estate (valuation) administration works.

In Malaysia, to become a registered valuer, ones must comply to the standard requirement of Professional Competence set by the Board of Valuers, Appraisers and Estate Agents Malaysia (LPPEH) to proclaim, exercise and/ or practice their professionalism in valuation, property management or property consultancy in accordance with various guidelines and practice directions issued by the Board such as the Manual of Valuation Standards.

Therefore, this NOSS document is structured to bring out as much as possible of competent and skilful personnel that are very enthusiastic, passionate and qualified to work in the real estate industry. The personnel who undergo training based on this NOSS should be able to gain and develop new skill as valuation personnel and earn incomes based on his or her skills and experience. This NOSS will describe capability in valuation marketing management, pre-valuation management, valuation operation management and special property valuation management. It is a milestone for an individual that have aspiration and ambition to become as property valuer. The qualified and capable real estate (valuation) personnel now are in demand and may increase in the near future.

In addition, this NOSS has been developed from the discussion and brainstorming by the vast experienced and experts personnel which is according to industrial's needs.

#### **Pre-requisite**

Based on the workshop findings, it was decided that the minimum requirement for those interested to enrol this course are as follows:

- Malaysia Skills Certificate (SKM) Level 3
- Mentally and physically fit
- Proficient in English and computer literature is an added advantage

#### 2. OCCUPATIONAL STRUCTURE

Real estate (valuation) management personnel come under the Sector Real Estate and Sub-Sector of Valuation. Fig. 1.1 shows the structured career path of real estate (valuation) management personnel.

	SECTOR REAL ESTATE							
Level	Valuation	Estate Agent	Property Development	Property Management	Facilities Management	Research / Market Study		
L5	Valuation Manager	Director / Registered Estate Agent	Property Development Manager	Property Management Director	Facilities Management Director	Registered Valuer		
L4	Valuation Executive	Senior Negotiator	Property Development Executive	Property Manager	Facilities Manager	Research Manager		
L3	Valuation Assistant	Negotiator	Property Development Liason Officer	Property Management Technician	Facilities Management Technician	Research Executive		
L2	Valuation clerk	Junior Negotiator	Property Development Clerk	Property Management Clerk	Facilities Management Clerk			
L1	No Level							

#### Figure 1.1 Occupational Profile for real estate (valuation) management personnel

SECTOR	REAL ESTATE
SUB SECTOR	VALUATION
LEVEL	
L5	REAL ESTATE (VALUATION) MANAGEMENT
L4	REAL ESTATE (VALUATION) MANAGEMENT
L3	<b>REAL ESTATE (VALUATION) ADMINISTRATION - TECHNICAL</b>
L2	REAL ESTATE (VALUATION) ADMINISTRATION
L1	No Level

Figure 1.1 Occupational Area Analysis (OAA) for real estate (valuation) management personnel

#### 3. DEFINITION OF COMPETENCY LEVEL

The NOSS is developed for various occupational areas. Candidates for certification must be assessed and trained at certain levels to substantiate competencies. Below is a guideline of each NOSS Level as defined by the Department of Skills Development, Ministry of Human Resources, Malaysia.

Malaysia Skills Certificate Level 1:	Competent in performing a range of varied work activities, most of which are routine and predictable.				
Malaysia Skills Certificate Level 2:	Competent in performing a significant range of varied work activities, performed in a variety of contexts. Some of the activities are non-routine and required individual responsibility and autonomy.				
Malaysia Skills Certificate Level 3:	Competent in performing a broad range of varied work activities, performed in a variety of contexts, most of which are complex and non-routine. There is considerable responsibility and autonomy and control or guidance of others is often required.				
Malaysia Skills Diploma Level 4:	Competent in performing a broad range of complex technical or professional work activities performed in a wide variety of contexts and with a substantial degree of personal responsibility and autonomy. Responsibility for the work of others and allocation of resources is often present.				
Malaysia Skills Advanced Diploma Level 5:	Competent in applying a significant range of fundamental principles and complex techniques across a wide and often unpredictable variety of contexts. Very substantial personal autonomy and often significant responsibility for the work of others and for the allocation of substantial resources features strongly, as do personal accountabilities for analysis, diagnosis, planning, execution and evaluation.				

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#### 4. MALAYSIAN SKILL CERTIFICATION

Candidates after being assessed and verified and fulfilled the Malaysian Skill Certification requirements shall be awarded with Malaysia Skills Diploma (DKM) for Level 4.

#### 5. JOB COMPETENCIES

Real estate (valuation) management Level 4 personnel are competent in performing the following core competencies:-

- Valuation Marketing Management
- Pre-Valuation Management
- Valuation Operation Management
- Special Property Valuation Management

#### 6. WORKING CONDITIONS

Real estate (valuation) personnel split their time between their office and at the site of properties they're appraising. The amount of time that appraisers need to spend in the field depends largely on the type of appraisals they specialised in. For instance, Real estate (valuation) personnel normally appraise many properties a month, and spend considerable amounts of time in the field. Commercial appraisers, on the other hand, may spend weeks at a time in the office analyzing information for a single property. Their time in the field is less frequent.

To contact buyers and sellers, appraisers make many of their appointments outside of office hours. They do a great deal of local travelling to properties to be appraised and to local government offices.

Most real estate (valuation) personnel work independently, regardless of whether they're self-employed or part of a large practice. This can be a lonely occupation for some people, while others enjoy working alone. They spend much of their time doing on-site investigations, which may have to be done in bad weather. The rest of their time is usually spent in modern offices, where they complete the paperwork necessary to prepare an appraisal. Real estate (valuation) personnel usually work in normal office hours.

#### 7. EMPLOYMENT PROSPECTS

Real estate (valuation) personnel employed by government departments generally work full time on valuations. Real estate (valuation) personnel employed by private organisations may spend part of their time on other tasks such as real estate sales or property management.

In the private sector most real estate (valuation) personnel are employed by valuation firms, auction houses, real estate agencies and various financial institutions such as banks, insurance companies and building societies. There are also opportunities for self – employment.

Opportunities for transfer and promotion are available between companies or into management of property or real estate. Movement into related areas of employment such as property development and investment management is also possible.

It is a medium – sized occupation with very good employment prospects, although prospects can fluctuate with the level of activity in the industry of your specialisation.

# 8. TRAINING, INDUSTRIAL RECOGNITION, OTHER QUALIFICATION AND ADVANCEMENT

To become a valuer a candidate has to meet state licensing requirements, which are usually established by a state assessor's board. There are three types of widely accepted licenses: the State Licensed Appraiser license, the Certified General Real Property Appraiser license, and the State Certified Residential Real Property Appraiser license. Candidates working for their licenses are classified as trainees and typically work with licensed, independent appraisers, real estate firms, and financial institutions. Obtaining the basic license, the State Licensed Appraiser, usually requires ninety education hours and thousands of hours of on-the-job training. The other two licenses have much more rigorous requirements; holders of these licenses can appraise property of any value.

#### 9. SOURCES OF ADDITIONAL INFORMATION

# • THE BOARD OF VALUERS, APPRAISERS AND ESTATE AGENTS MALAYSIA

A-27-15 Level 27, Menara UOA Bangsar, No. 5 Jalan Bangsar Utama 1, Bangsar, 59000 Kuala Lumpur, MALAYSIA. Telephone : +603-22888815 Fax : +603-22888819 Email : <u>lppeh@po.jaring.my</u> Website : <u>www.lppeh.gov.my</u>

## • VALUATION AND PROPERTY SERVICES DEPARTMENT MINISTRY OF FINANCE MALAYSIA

Level 8, Perbendaharaan 2,

No. 7, Persiaran Perdana, Precinct 2,

62592 Putrajaya, MALAYSIA.

Telephone : +603-88869000

Fax : +603-88869001

Website : <u>http://www.jpph.gov.my</u>

#### • NATIONAL INSTITUTE OF VALUATION (INSPEN)

# Valuation and Property Services Department

#### Ministry of Finance Malaysia

Persiaran INSPEN,

43000 Kajang, Selangor Darul Ehsan,

MALAYSIA.

Telephone : +603-89118800

Fax : +603-892581020

Website : <u>www.inspen.gov.my</u>

## • ROYAL INSTITUTE OF SURVEYORS MALAYSIA

3<sup>rd</sup> Floor, Bangunan Juruukur, 64-66, Jalan 52/4, 46200 Petaling Jaya, Selangor Darul Ehsan, MALAYSIA. Telephone : +603-79551773 Fax : +603-79550253

Website : <u>www.rism.org.my</u>

#### • BANK NEGARA MALAYSIA (CENTRAL BANK OF MALAYSIA)

Jalan Dato' Onn, P.O. Box 10922, 50929 Kuala Lumpur, MALAYSIA. Telephone : +603-26988044 Fax : +603-26912990 Website : www.bnm.gov.my

#### • PUSAT MAKLUMAT HARTA TANAH NEGARA (NAPIC)

Aras 7, Perbendaharaan 2, No. 7, Persiaran Perdana, Precinct 2, 62592 Putrajaya, MALAYSIA. Telephone : +603-88869000 Fax : +603-88869007

#### • DEPARTMENT OF STATISTICS, MALAYSIA

Block C6, Complex C, Federal Government Administrative Centre, 62514 Putrajaya, MALAYSIA. Telephone : +603-88857000 Fax : +603-88889248 Email : jpbkkp@stats.gov.my

Website : <u>http://www.statistics.gov.my</u>

#### **10. ACKNOWLEDGEMENT**

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## • DEPARTMENT OF SKILLS DEVELOPMENT

Blok 4803, Suite 0-10, Bangunan CDB Perdana, Persiaran Flora, 63000 Cyberjaya, Selangor Darul Ehsan. Telephone : 03-8321 4700 Fax : 03-8321 4888 Website : <u>http://www.dsd.gov.my</u>

## • PUAN NOORAFIDA BINTI ZAM ZAM

Registered Valuer & Estate Agent Branch Manager IPC Island Property Consultants Sdn Bhd No. 39, 1<sup>st</sup> floor, Jalan Dato' Bandar Tunggal, 70000 Seremban, negeri Sembilan Darul Khusus. Telephone : 06-7622424 Mobile : 012-3470357 Fax : 06-7622423 Email : ipcsbn@yahoo.com

#### • EN. MOHD ZAID BIN AWANG

Senior Valuation Executive Nilai Harta Consultant Sdn Bhd (Bangi) No. 5A Jalan 15/1B, Section 15,Bandar Baru Bangi, 43650 Bangi, Selangor Darul Ehsan. Telephone : 03-89222228 Mobile : 012-3741575 Fax : 03-89202309 Email : <u>zaid@nilaiharta.com.my</u> Website : www.nilaiharta.com.my

# 11. COMMITTEE MEMBERS FOR DEVELOPMENT OF STANDARD PRACTICE (SP), JOB PROFILE CHART (JPC) AND COMPETENCY PROFILE (CP)

## REAL ESTATE (VALUATION) MANAGEMENT

#### LEVEL 4

	EXPERT PANEL					
1.	Kartini Binti Nordin	Ketua Pusat Pengurusan INSPEN				
2.	Khamsiah Binti Shamsuddin	Registered Valuer JB Jurunilai Bersekutu Sdn Bhd				
3.	Saiful Bahri Bin Ahmad Mokhtar	Registered Valuer Nilai Harta Consultant Sdn Bhd				
4.	Nor Azraai Bin Ahmad Zubir	Valuation Executive Nilai Harta Consultant Sdn Bhd				
5.	Afidah Bt Razali	Valuation Executive S.T Hui & Associates				
6.	Siti Rosniza Binti Awang @ Muhammad	Valuation Executive Mohd Nor & Partners (PJ) Sdn Bhd				
7.	Wan Rosmadi Bin Wan Ramli	Valuation Executive Mohd Nor & Partners (PJ) Sdn Bhd				
8.	Rosmanizan Binti Ibrahim	PA International Property Consultants (KL) Sdn Bhd				
9.	Zuraila Binti Abd Jalal	Valuation Surveyor A Jalil & Co. Sdn Bhd				
	FACILI	TATOR				
1.	Salina Binti Roslan	Senior Consultant International Islamic Research Academy (I-IRA)				
	CO-FACILITATOR					
1.	Nablan Bin Yusoff	Principal Consultant / Master Trainer International Islamic Research Academy (I-IRA)				

# 12. COMMITTEE MEMBERS FOR DEVELOPMENT CURRICULUM OF COMPETENCY UNIT (CoCU) REAL ESTATE (VALUATION) MANAGEMENT

#### LEVEL 4

	EXPERT PANEL					
1.	Khamsiah Binti Shamsuddin	Registered Valuer JB Jurunilai Bersekutu Sdn Bhd				
2.	Saiful Bahri Bin Ahmad Mokhtar	Registered Valuer Nilai Harta Consultant Sdn Bhd (Bangi)				
3.	Nor Azraai Bin Ahmad Zubir	Valuation Executive Nilai Harta Consultant Sdn Bhd (Seremban)				
4.	Haidzar Bin Abu Jamal	Manager Nilai Harta Consultant Sdn Bhd (KL)				
5.	Muhammad Ubaidillah Bin Ismail	Valuation Executive Nilai Harta Consultant Sdn Bhd (Bangi)				
6.	Afidah Binti Razali	Valuation Executive S.T Hui & Associates				
7.	Norbaizurah Binti Md. Dan	Valuation Executive One Asia Property Consultant (KL) Sdn Bhd				
8.	Kartini Binti Nordin	Ketua Pusat Pengurusan INSPEN				
	FACILI	TATOR				
1.	Salina Binti Roslan	Senior Consultant International Islamic Research Academy (I-IRA)				
	CO-FACILITATOR					
1.	1.Nablan Bin YusoffPrincipal Consultant / Master Traine1.Nablan Bin YusoffInternational Islamic Research Academy (I-IRA)					

#### **COMPETENCY PROFILE CHART (CPC)**

SECTOR	REAL ESTATE			
SUB SECTOR	VALUATION			
JOB AREA REAL ESTATE (VALUATION) MANAGEMENT			IENT	
JOB LEVEL	FOUR (4)	JOB AREA CODE	FB-052-4:2013	

 $\leftarrow$ COMPETENCY $\rightarrow$ COMPETENCY UNIT - $\leftarrow$  $\rightarrow$ SPECIAL VALUATION VALUATION PROPERTY **PRE-VALUATION** MARKETING **OPERATION** MANAGEMENT VALUATION CORE MANAGEMENT MANAGEMENT MANAGEMENT FB-052-4:2013:C01 FB-052-4:2013:C02 FB-052-4:2013:C03 FB-052-4:2013:C04

# COMPETENCY PROFILE (CP)

SUB SECTOR	REAL ESTATE
JOB AREA	REAL ESTATE (VALUATION) MANAGEMENT
LEVEL	FOUR (4)

CU Title	CU Code	CU Descriptor	CU Work Activities		Performance Criteria
1. VALUATION	FB-052-	Valuation marketing	1. Prepare marketing	1.1	New marketing
MARKETING	4:2013-C01	management is a process	strategies		strategies identified.
MANAGEMENT		preparing marketing		1.2	2 Types of marketing
		strategies, preparing			strategies identified
		marketing budget,			according to potential
		organising marketing team,			client.
		monitoring marketing		1.3	3 Marketing strategies
		activities and analysing			planned according to
		marketing results.			potential client.
		The person who is	2. Prepare marketing but	lget 2.	Event marketing cost
		competent in this			breakdown identified.
		competency unit shall be		2.2	2 Budget allocated
		able to identify cost list,			according to sales and
		allocate budget according to			marketing activities.

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
		sales and marketing	3. Organise marketing team	3.1 Marketing team work
		activities, as well as identify		schedule planned
		types of marketing strategies		according to job
		according to potential client.		requirement.
				3.2 Marketing team
		The outcome of this		allocated according to
		competency is to ensure the		job requirement.
		marketing report will be		
		evaluated according to	4. Monitor marketing	4.1 Progress marketing
		marketing strategies.	activities	information reviewed.
				4.2 Marketing strategies
				with client coordinated.
				4.3 Marketing team
				observed.
			5. Analyse marketing results	5.1 Marketing activities
				identified according to
				marketing strategies.

CU Title	CU Code	CU Descriptor	CU Work Activities		Performance Criteria
				5.2	Potential client
					feedback identified
					according to marketing
					activities.
				5.3	Marketing report
					prepared according to
					job requirement.
2. PRE-VALUATION	FB-052-	Pre-valuation management	1. Evaluate property detail	1.1	Property detail checked
MANAGEMENT	4:2013-C02	is a process involved			according to job
		evaluating property detail			requirement.
		and valuation calculation and		1.2	Property detail
		monitoring pre- valuation.			confirmed according to
					job requirement.
		The person who is			
		competent in this CU shall	2. Evaluate valuation	21	Valuation data verified.
		be able to check property	calculation	22	Valuation calculation
		detail according to job			reviewed according to
		requirement, confirm			Malaysian Valuation
		property detail according to			Standard (MVS).

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
		job requirement, verify valuation of data, and review valuation calculation according to Malaysian Valuation Standard (MVS). The outcome of this competency is to ensure the valuation report is submitted to client according to instruction letter.	3.Monitor pre-valuation	<ul> <li>2.3 Valuation calculation verified according to Malaysian Valuation Standard (MVS).</li> <li>3.1 Pre-valuation schedule allocated according to manpower.</li> <li>3.2 Pre-valuation recorded according to case requirement.</li> <li>3.3 Pre-valuation data organised according to case requirement.</li> </ul>
3. VALUATION OPERATION MANAGEMENT	FB-052- 4:2013-C03	Valuation operation management is a process involved analysing valuation caser scope, delegating valuation case, monitoring	1. Analyse valuation case scope	1.1 Valuation case scope reviewed according to case requirement.

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
		valuation process and carry		1.2 Valuation purpose
		out valuation report		identified according to
		approval.		case requirement.
				1.3 Property details identified
		The person who is competent in this CU shall be able to analyse valuation case scope, delegating valuation case, monitor valuation process and carry		<ul> <li>1.4 Valuation case timeframe and deadline identified according to case requirement.</li> <li>1.5 Valuation workflow determined according to case requirement.</li> </ul>
		out valuation report approval		
		according to Malaysian Valuation Standard (MVS).	2. Delegate valuation case	2.1 Staff capability / competency identified according to case
		The outcome of this competency is to ensure the valuation report is verified according to instruction letter.		requirement. 2.2 Number of staff determined according to case requirement.

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
				2.3 Working timeframe
				determined according to
				case deadline.
				2.4 Valuation case assigned.
			3. Monitor valuation process	3.1 Valuation process
				reviewed according to job requirement.
				3.2 Valuation progress
				determined according to
				case requirement.
			4. Carry out valuation report	4.1 Draft valuation report
			approval	reviewed according to job
				requirement and specific
				purpose.
				4.2 Rules and Regulation
				compliance conformed
				according to case
				requirement.

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
				4.3 Valuation report verified in accordance to Malaysian Valuation Standard (MVS).
4. SPECIAL PROPERTY VALUATION MANAGEMENT	FB-052- 4:2013-C04	Special property valuation management is a process involved validating client's instruction, analysing specific needs, monitoring valuation progress and evaluating valuation report. The person who is competent in this CU shall	<ol> <li>Validate client's instruction</li> <li>Analyse specific needs</li> <li>Monitor valuation progress</li> </ol>	<ul> <li>1.1 Client's instruction confirmed according to discussion.</li> <li>2.1 Specific needs obtained according to client's instruction.</li> <li>3.1 Valuation task identified according to case</li> </ul>
		be able to identify client needs, confirm client instruction, and obtained specific needs.		requirement. 3.2 Valuation task delegated according to case requirement.

CU Title	CU Code	CU Descriptor	CU Work Activities	Performance Criteria
		The outcome of this		3.3 Valuation progress
		competency is to ensure the		scheduled according to
		valuation report is submitted		case requirement.
		to client according to		
		instruction letter.	4. Evaluate valuation report	4.1 Valuation report
				reviewed according to
				case requirement.
				42 Valuation report verified
				according to Malaysia
				Valuation Standard
				(MVS).

## CURRICULUM of COMPETENCY UNIT (CoCU)

Sub Sector	REAL ESTATE						
Job Area	REAL ESTATE (VALUATION) MANAGEMENT						
Competency Unit Title	ALUATION MARKETING MANAGEMENT						
Learning Outcome	<ul> <li>The person who is competent in this CU shall be able to ensure the marketing activities determined according to marketing strategies. Upon completion of this competency unit, trainees will be able to :-</li> <li>Prepare marketing strategies</li> <li>Prepare marketing budget</li> <li>Organise marketing team</li> <li>Monitor marketing activities</li> <li>Analyse marketing results</li> </ul>						
Competency Unit ID	FB-052-4:2013:C01Level4Training Duration672 HoursCredit Hours67						

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
1. Prepare marketing strategies	<ul> <li>i. New marketing strategies</li> <li>ii. Types of marketing strategies <ul> <li>Publicity</li> <li>Promotion</li> <li>Function</li> <li>In person</li> </ul> </li> <li>iii. Potential client such as; <ul> <li>Bank</li> <li>Lawyer</li> </ul> </li> </ul>			32 Hours	Lecture	<ul> <li>New marketing strategies determined</li> <li>Potential client determined</li> <li>Type of marketing determined according to potential client</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
	<ul><li>Corporate</li><li>Developer</li><li>Government agency</li></ul>					<ul> <li>Marketing strategies report produced according to potential client</li> </ul>
		<ul> <li>i. Identify new marketing strategies</li> <li>ii. Identify potential client</li> <li>iii. Identify type of marketing strategies</li> <li>iv. Plan marketing strategies</li> </ul>	<u>Attitude</u> i. Resourceful in marketing strategies ii. Understand client's need	96 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety /	Training	Delivery	Assessment
			Environmental	Hours	Mode	Criteria
2. Prepare marketing budget	<ul> <li>i. Sales and marketing activities</li> <li>Event / exhibition</li> <li>Meeting with clients</li> <li>ii. Event marketing cost breakdown such as;</li> <li>Marketing kits</li> <li>Fleet</li> <li>Sponsorship</li> <li>Accommodation</li> <li>Presenter /consultant</li> <li>Exhibition venue</li> </ul>			24 Hours	Lecture	<ul> <li>Sales and marketing activities determined</li> <li>Event marketing cost breakdown confirmed</li> <li>Marketing budget produced</li> <li>Marketing budget assigned</li> <li>Marketing budget report produced</li> </ul>
		<ul> <li>i. Identify sales and marketing activities</li> <li>ii. Determine event marketing cost breakdown</li> <li>iii. Calculate marketing budget</li> <li>iv. Allocate marketing budget</li> </ul>		72 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
4. Organise marketing team	<ul> <li>i. Marketing report</li> <li>ii. Work schedule <ul> <li>Daily</li> <li>Weekly</li> <li>Monthly / quarterly</li> <li>Yearly</li> </ul> </li> <li>iii. Marketing team allocation <ul> <li>Group</li> </ul> </li> </ul>		Attitude i. Resourceful in marketing activities ii. Resourceful in event marketing rate iii. Accuracy in calculating marketing budget	24 Hours	Lecture	<ul> <li>Marketing report checked</li> <li>Marketing team work schedule arranged</li> <li>Marketing team organised</li> </ul>
	Location					
		<ul> <li>i. Review marketing report</li> <li>ii. Plan Marketing team work schedule</li> </ul>		72 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		iii. Arrange marketing team	<u>Attitude</u> i. Particular in reviewing marketing report ii. Understand job description			
5. Monitor marketing activities	<ul> <li>i. Marketing activities schedule <ul> <li>Venue</li> <li>Date / Period</li> </ul> </li> <li>ii. Marketing strategies approach such as; <ul> <li>Fees</li> <li>Service</li> <li>Promotion</li> </ul> </li> <li>iii. Marketing team <ul> <li>Number of staff</li> <li>Number of Appointment</li> </ul> </li> </ul>			24 Hours	Lecture	<ul> <li>Marketing activities schedule verified</li> <li>Marketing strategies organised</li> <li>Marketing team monitored</li> </ul>
		<ul> <li>Check marketing activities schedule</li> <li>Manage marketing strategies</li> </ul>		72 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
6. Analyse	i. Marketing activities	iii. Observe marketing team	<u>Attitude</u> i. Particular in reviewing marketing activities ii. Well versed in marketing strategies	32 Hours	Lecture	Marketing
6. Analyse marketing results	<ul> <li>Marketing activities feedback <ul> <li>Volume of card</li> <li>Volume of card</li> <li>Volume of letter for appointment</li> </ul> </li> <li>ii. Potential client feedback</li> <li>iii. Marketing efficiency <ul> <li>Volume of pre-valuation</li> <li>Volume of case / job</li> <li>Volume of call per day</li> <li>Volume of customer</li> </ul> </li> </ul>			32 Hours	Leciure	<ul> <li>Marketing activities feedback confirmed</li> <li>Potential client feedback determined</li> <li>Marketing efficiency assessed</li> <li>Marketing report produced</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>i. Determine marketing activities feedback</li> <li>ii. Identify potential client feedback</li> <li>iii. Measure marketing efficiency</li> <li>iv. Prepare marketing report</li> </ul>	<u>Attitude</u> i. Particular in reviewing marketing activities ii. Respectfully handle marketing activities feedback	96 Hours	Practical / Project assignment / case study	

# Employability Skills

Core Abilities		Social Skills / Social Values			
04.08	Develop and negotiate staffing plans	1. Communication skills			
04.09	Prepare project / work plans	2. Conceptual skills			
04.10	Utilize science and technology to achieve goals	3. Interpersonal skills			
05.03	Allocate and record usage of financial and physical	4. Multitasking and prioritizing			
	resources	5. Self-discipline			
05.04	Delegate responsibilities and / or authority	6. Teamwork			
05.05	Coordinate contract and tender activities	7. Learning skills			
06.08	Identify and analyse effect of technology on the	8. Leadership skills			
	environment				

## Tools, Equipment and Materials (TEM)

ITEMS	RATIO (TEM : Trainees)
1. Marketing strategies report sample	1:1
2. Marketing plan report sample	1:1
3. Marketing budget report sample	1:1
4. Work schedule sample	1:1
5. Marketing report sample	1:1
6. Computer	1:5

R	REFERENCES						
1.	James H. Boykin and Alfred A. Ring (Jan 1993), The Valuation of Real Estate., ISBN: 978-0139484315						
2.	Stephen F. Fanning (Nov 28, 2005), Market Analysis for Real Estate: Concepts and Application in Valuation and Highest and Best Use., ISBN: 978-0922154869						
3.	Kenneth M. Lusht(Jun 1997), Real Estate Valuation: Principles and Applications (The Irwin Series in Finance, Insurance and Real Estate)., ISBN: 978-0256190595						
4.	J. D. Eaton (Jul 1995), Real Estate Valuation in Litigation, Second Edition., ISBN: 978-0922154203						
5.	Ko Wang and Marvin L. Wolverton (Sep 30, 2002), Real Estate Valuation Theory (Research Issues in Real Estate)., ISBN: 978-						

- 6. Howard C. Gelbtuch (2010), Real Estate Valuation in Global Markets, Second Edition., ISBN: 978-1935328124

# CURRICULUM of COMPETENCY UNIT (CoCU)

Sub Sector	REAL ESTATE							
Job Area	REAL ESTATE (VALUATION) MANAGEMENT							
Competency Unit Title	PRE-VALUATION MANAGEMENT							
Learning Outcome	<ul> <li>The person who is competent in this CU shall be able to ensure the valuation report is submitted to client according to instruction letter. Upon completion of this competency unit, trainees will be able to :-</li> <li>Evaluate property detail</li> <li>Evaluate valuation calculation</li> <li>Monitor pre – valuation</li> </ul>							
Competency Unit ID	FB-052-4:2013:C02     Level     4     Training Duration     384 Hours     Credit Hours     38							

Work Activities	Related Knowledge	Related Skills	Attitude / Safety /	Training	Delivery	Assessment
WORK ACTIVITIES	Related Knowledge	Related Skills	Environmental	Hours	Mode	Criteria
1. Evaluate property detail	<ul> <li>i. Clients and property details summary</li> <li>ii. Recognised property details <ul> <li>Address</li> <li>Type of property</li> <li>Title particular</li> <li>Land size / built up area</li> <li>Renovation / extension information</li> </ul> </li> </ul>			32 Hours	Lecture	<ul> <li>Clients and property details identified</li> <li>Recognised property details assessed</li> <li>Property details recorded</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
	<ul> <li>Purchase price</li> <li>Property condition</li> <li>Occupancy status</li> <li>Current Rental</li> </ul>					
		<ul> <li>i. Review clients and property details summary</li> <li>ii. Check recognised property details</li> <li>iii. Confirm property details</li> </ul>	<u>Attitude</u> i. Analytical mind ii. Particular in reviewing clients and property details	96 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
2. Evaluate valuation calculation	<ul> <li>i. Valuation data <ul> <li>Comparable data</li> <li>Asking price</li> </ul> </li> <li>ii. Valuation calculation</li> <li>iii. Consideration of value such as; <ul> <li>Market value</li> <li>Forced sale value</li> <li>Fire insurance value</li> <li>Auction sale value</li> </ul> </li> </ul>			32 Hours	Lecture	<ul> <li>Valuation calculation assessed</li> <li>Valuation calculation confirmed</li> <li>Consideration of value produced</li> </ul>
		<ul> <li>i. Review valuation data</li> <li>ii. Verify valuation data</li> <li>iii. Check valuation calculation</li> <li>iv. Confirm consideration of value</li> </ul>	<u>Attitude</u> i. Analytical mind ii. Particular in reviewing valuation data	96 Hours	Practical / Project assignment / case study	
Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
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3. Monitor pre- valuation	<ul> <li>i. Pre-valuation schedule</li> <li>ii. Work delegation <ul> <li>Manpower</li> <li>Duty</li> <li>Time</li> </ul> </li> <li>iii. Pre-valuation data <ul> <li>Number of call</li> <li>Branch</li> <li>Property details</li> <li>Number of quotation</li> </ul> </li> </ul>			32 Hours	Lecture	<ul> <li>Work delegation confirmed</li> <li>Pre-valuation schedule produced</li> <li>Pre-valuation schedule organised</li> <li>Pre-valuation data recorded</li> </ul>
		<ul> <li>i. Determine work delegation</li> <li>ii. Prepare pre- valuation schedule</li> <li>iii. Monitor pre- valuation schedule</li> <li>iv. Record pre- valuation data</li> </ul>	<u>Attitude</u> i. Good leadership skills ii. Aware of staff capability	96 Hours	Practical / Project assignment / case study	

# Employability Skills

Core Abilities		Social Skills / Social Values				
04.08	Develop and negotiate staffing plans	1. Communication skills				
04.09	Prepare project / work plans	2. Conceptual skills				
04.10	Utilize science and technology to achieve goals	3. Interpersonal skills				
05.03	Allocate and record usage of financial and physical	4. Multitasking and prioritizing				
	resources	5. Self-discipline				
05.04	Delegate responsibilities and / or authority	6. Teamwork				
05.05	Coordinate contract and tender activities	7. Learning skills				
06.08	Identify and analyse effect of technology on the	8. Leadership skills				
	environment					

### Tools, Equipment and Materials (TEM)

ITEMS	RATIO (TEM : Trainees)
1. Property details record sample	1:1
2. Valuation data sample	1:1
3. Pre-valuation schedule sample	1:1
4. Computer	1:5

F	REFERENCES
1.	James H. Boykin and Alfred A. Ring (Jan 1993), The Valuation of Real Estate., ISBN: 978-0139484315
2.	Stephen F. Fanning (Nov 28, 2005), Market Analysis for Real Estate: Concepts and Application in Valuation and Highest and Best Use., ISBN: 978-0922154869
3.	Kenneth M. Lusht(Jun 1997), Real Estate Valuation: Principles and Applications (The Irwin Series in Finance, Insurance and Real Estate)., ISBN: 978-0256190595
4.	J. D. Eaton (Jul 1995), Real Estate Valuation in Litigation, Second Edition., ISBN: 978-0922154203
5.	Ko Wang and Marvin L. Wolverton (Sep 30, 2002), Real Estate Valuation Theory (Research Issues in Real Estate)., ISBN: 978-

- 6. Howard C. Gelbtuch (2010), Real Estate Valuation in Global Markets, Second Edition., ISBN: 978-1935328124

### CURRICULUM of COMPETENCY UNIT (CoCU)

Sub Sector	REAL ESTATE	REAL ESTATE								
Job Area	REAL ESTATE (VALUAT	REAL ESTATE (VALUATION) MANAGEMENT								
Competency Unit Title	VALUATION OPERATION	VALUATION OPERATION MANAGEMENT								
Learning Outcome	<ul> <li>requirement. Upon complete</li> <li>Analyse valuation case</li> <li>Delegate valuation case</li> <li>Monitor valuation procession</li> </ul>	VALUATION OPERATION MANAGEMENT         The person who is competent in this CU shall be able to monitor valuation process according to case requirement. Upon completion of this competency unit, trainees will be able to :-         • Analyse valuation case scope         • Delegate valuation case         • Monitor valuation process         • Carry out valuation report approval								
Competency Unit ID	FB-052-4:2013:C03	Level	4	Training Duration	416 Hours	Credit Hours	42			

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
1. Analyse valuation case scope	<ul> <li>i. Valuation case scope</li> <li>Agricultural</li> <li>Residential</li> <li>Commercial</li> <li>Industrial</li> <li>Valuation job requirement / purpose</li> <li>Financing</li> <li>Auction purpose</li> <li>Probate</li> </ul>			32 Hours	Lecture	<ul> <li>Valuation case scope identified</li> <li>Valuation job requirement / purpose determined</li> <li>Property details checked</li> <li>Valuation case timeframe and deadline determined</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
i	<ul> <li>Share distribution</li> <li>Specific purpose         <ul> <li>Securities Commission (SC)</li> <li>Land Acquisition (LA)</li> <li>Rating</li> <li>Property details</li> <li>Clients</li> <li>Address</li> <li>Contact</li> <li>Reference</li> <li>Type of property</li> <li>Valuation case timeframe and deadline</li> <li>Valuation workflow</li> <li>Category of valuation case</li> <li>Corporate</li> <li>Retail / financing</li> </ul> </li> </ul>					<ul> <li>Valuation workflow confirmed</li> <li>Analysed valuation case recorded</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>i. Review valuation case scope</li> <li>ii. Identify valuation job requirement / purpose</li> <li>iii. Review Property details</li> <li>iv. Identify valuation case timeframe and deadline</li> <li>v. Determine valuation workflow</li> <li>vi. Record analysed valuation case</li> </ul>	Attitude i. Analytical mind ii. Particular in reviewing property details iii. Aware of valuation case timeframe and deadline	96 Hours	Practical / Project assignment / case study	

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
2. Delegate valuation case	<ul> <li>i. Staff performance</li> <li>Capability</li> <li>Level of education</li> <li>Level of experience</li> <li>ii. Number of staff</li> <li>iii. Working timeframe and deadline</li> </ul>			24 Hours	Lecture	<ul> <li>Category of valuation case determined</li> <li>Staff performance determined</li> <li>Number of staff confirmed</li> <li>Working timeframe</li> </ul>
		<ul> <li>i. Identify category of valuation case</li> <li>ii. Identify staff performance</li> <li>iii. Determine number of staff</li> <li>iv. Determine working timeframe</li> <li>v. Determine valuation case timeframe and deadline</li> <li>vi. Assign valuation case</li> <li>vii. Record delegated valuation case</li> </ul>		72 Hours	Practical / Project assignment / case study	<ul> <li>confirmed</li> <li>Valuation case timeframe and deadline confirmed</li> <li>Valuation case distributed</li> <li>Delegated valuation case recorded</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
			Attitude i. Good leadership skills ii. Aware of staff capability iii. Aware of valuation case timeframe and deadline			
3. Monitor valuation process	<ul> <li>i. Valuation workflow such as;</li> <li>Schedule</li> <li>Chart</li> <li>ii. Valuation progress</li> <li>Complete</li> <li>In progress</li> <li>Value</li> <li>Fees</li> <li>Date of inspection</li> <li>Legal documents</li> <li>Keep in viewed (KIV)</li> <li>Cancel</li> </ul>			24 Hours	Lecture	<ul> <li>Valuation workflow checked</li> <li>Valuation workflow determined</li> <li>Valuation workflow organised</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>i. Review valuation workflow</li> <li>ii. Identify valuation workflow</li> <li>iii. Coordinate valuation workflow</li> <li>iv. Observe valuation progress</li> </ul>	<u>Attitude</u> i. Particular in reviewing valuation workflow ii. Good leadership skills	72 Hours	Practical / Project assignment / case study	
4. Carry out valuation report approval	<ul> <li>i. Job requirement and specific purpose</li> <li>ii. Rules and Regulation</li> <li>iii. Draft Valuation report</li> </ul>			24 Hours	Lecture	<ul> <li>Job requirement and specific purpose determined</li> <li>Rules and regulation determined</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>i. Identify job requirement and specific purpose</li> <li>ii. Identify rules and regulation</li> <li>iii. Check draft valuation report</li> <li>iv. Verify draft valuation report</li> </ul>	Attitude i. Understand job requirement and specific purpose ii. Comply with rules and regulation iii. Particular in checking draft valuation report	72 Hours	Practical / Project assignment / case study	Draft valuation report evaluated

#### **Employability Skills**

Core Abilities S		Soc	Social Skills / Social Values		
04.08	Develop and negotiate staffing plans	1.	Communication skills		
04.09	Prepare project / work plans	2.	Conceptual skills		
04.10	Utilize science and technology to achieve goals	3.	Interpersonal skills		
05.03	Allocate and record usage of financial and physical	4.	Multitasking and prioritizing		
	resources	5.	Self-discipline		
05.04	Delegate responsibilities and / or authority	6.	Teamwork		
05.05	Coordinate contract and tender activities	7.	Learning skills		
06.08	Identify and analyse effect of technology on the	8.	Leadership skills		
	environment				

#### Tools, Equipment and Materials (TEM)

ITEMS	RATIO (TEM : Trainees)
1. Valuation workflow sample	1:1
2. Draft valuation report sample	1:1
3. Computer	1:5

#### REFERENCES

- 1. James H. Boykin and Alfred A. Ring (Jan 1993), The Valuation of Real Estate., ISBN: 978-0139484315
- 2. Stephen F. Fanning (Nov 28, 2005), Market Analysis for Real Estate: Concepts and Application in Valuation and Highest and Best Use., ISBN: 978-0922154869
- 3. Kenneth M. Lusht(Jun 1997), Real Estate Valuation: Principles and Applications (The Irwin Series in Finance, Insurance and Real Estate)., ISBN: 978-0256190595
- 4. J. D. Eaton (Jul 1995), Real Estate Valuation in Litigation, Second Edition., ISBN: 978-0922154203
- 5. Ko Wang and Marvin L. Wolverton (Sep 30, 2002), Real Estate Valuation Theory (Research Issues in Real Estate)., ISBN: 978-0792376637
- 6. Howard C. Gelbtuch (2010), Real Estate Valuation in Global Markets, Second Edition., ISBN: 978-1935328124

## CURRICULUM of COMPETENCY UNIT (CoCU)

Sub Sector	REAL ESTATE							
Job Area	REAL ESTATE (VALUATION) MANAGEMENT							
Competency Unit Title	SPECIAL PROPERTY VALUATION MANAGEMENT							
Learning Outcome	<ul> <li>The person who is competent in this CU shall be able to ensure valuation progress is managed according to case requirement. Upon completion of this competency unit, trainees will be able to :-</li> <li>Validate client's instruction</li> <li>Analyse specific needs</li> <li>Monitor valuation progress</li> <li>Evaluate valuation report</li> </ul>							
Competency Unit ID	FB-052-4:2013:C04Level4Training Duration384 HoursCredit Hours38							

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
1. Validate client's instruction	<ul> <li>i. Client's instruction such as;</li> <li>Time frame</li> <li>Purpose of valuation <ul> <li>Land Acquisition</li> <li>Court case</li> <li>Rating</li> <li>Accounting purpose</li> <li>Consulting purpose</li> <li>Mode of payment</li> </ul> </li> </ul>			24 Hours	Lecture	<ul> <li>Client's instruction checked</li> <li>Client's instruction verified</li> <li>Client's instruction confirmed</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		i. Review client's instruction ii. Check client's instruction iii. Verify client's instruction	<u>Attitude</u> i. Particular in reviewing client instruction ii. Understand client instruction	72 Hours	Practical / Project assignment / case study	
2. Analyse specific needs	<ul> <li>i. Special requirement</li> <li>Tender document</li> <li>Quotation fees</li> <li>Company profile</li> <li>Scope of work</li> <li>Date of hearing</li> </ul>			24 Hours	Lecture	<ul> <li>Special requirement gathered</li> <li>Special requirement determined</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>i. Obtain special requirement</li> <li>ii. Identify special requirement</li> </ul>	<u>Attitude</u> i. Analytical mind	72 Hours	Practical / Project assignment / case study	
3. Monitor valuation progress	<ul> <li>i. Scope of work</li> <li>ii. Valuation workflow arrangement</li> <li>ii. Staff performance <ul> <li>Capability</li> <li>Level of education</li> <li>Level of experience</li> </ul> </li> <li>iii. Number of staff</li> <li>iv. Working timeframe and deadline</li> <li>v. Specific purpose valuation management checklist</li> </ul>	i. Identify scope		24 Hours 72 Hours	Lecture Practical /	<ul> <li>Scope of work determined according to category of valuation case</li> <li>Workflow arranged</li> <li>Staff performance determined</li> <li>Number of staff determined</li> <li>Valuation case delegated</li> <li>Valuation</li> </ul>
		ii. Organise workflow iii. Identify staff performance			Project assignment / case study	progress organised

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
		<ul> <li>iv. Identify number of staff</li> <li>v. Assign valuation case</li> <li>vi. Arrange valuation progress</li> <li>vii. Record specific purpose valuation management checklist</li> </ul>	<u>Attitude</u> i. Aware of staff performance ii. Aware of valuation progress iii. Aware of timeframe and deadline			<ul> <li>Specific purpose valuation management checklist updated</li> </ul>
4. Evaluate valuation report	<ul> <li>i. Job requirement and specific purpose</li> <li>ii. Valuation report</li> <li>Relevant data</li> <li>Valuation information</li> </ul>			24 Hours	Lecture	<ul> <li>Job requirement and specific purpose determined</li> </ul>

Work Activities	Related Knowledge	Related Skills	Attitude / Safety / Environmental	Training Hours	Delivery Mode	Assessment Criteria
Work Activities	Related Knowledge  • Specific requirement iii. Rules and Regulation	Related Skills         i. Identify job         requirement         and specific         purpose         ii. Identify rules         and regulation         iii. Check draft         valuation report         iv. Verify draft         valuation report	-	-	-	
			and specific purpose iii. Particular in			
			checking draft valuation report			

# Employability Skills

Core A	Abilities	Soc	ial Skills / Social Values
04.08	Develop and negotiate staffing plans	1.	Communication skills
04.09	Prepare project / work plans	2.	Conceptual skills
04.10	Utilize science and technology to achieve goals	3.	Interpersonal skills
05.03	Allocate and record usage of financial and physical	4.	Multitasking and prioritizing
	resources	5.	Self-discipline
05.04	Delegate responsibilities and / or authority	6.	Teamwork
05.05	Coordinate contract and tender activities	7.	Learning skills
06.08	Identify and analyse effect of technology on the environment	8.	Leadership skills

## Tools, Equipment and Materials (TEM)

ITEMS	RATIO (TEM : Trainees)
1. Special requirement sample	1:1
2. Valuation workflow sample	1:1
3. Specific purpose valuation management checklist sample	1:1
4. Valuation report sample	1:1
5. Computer	1:5

R	REFERENCES
1.	James H. Boykin and Alfred A. Ring (Jan 1993), The Valuation of Real Estate., ISBN: 978-0139484315
2.	Stephen F. Fanning (Nov 28, 2005), Market Analysis for Real Estate: Concepts and Application in Valuation and Highest and Best Use., ISBN: 978-0922154869
3.	Kenneth M. Lusht(Jun 1997), Real Estate Valuation: Principles and Applications (The Irwin Series in Finance, Insurance and Real Estate)., ISBN: 978-0256190595
4.	J. D. Eaton (Jul 1995), Real Estate Valuation in Litigation, Second Edition., ISBN: 978-0922154203
5.	Ko Wang and Marvin L. Wolverton (Sep 30, 2002), Real Estate Valuation Theory (Research Issues in Real Estate)., ISBN: 978-

07923766376. Howard C. Gelbtuch (2010), Real Estate Valuation in Global Markets, Second Edition., ISBN: 978-1935328124

# Summary of Training Duration

NO.	COMPETENCY UNIT TITLE	WORK ACTIVITIES	RELATED KNOWLEDGE	RELATED SKILLS	HOURS	ASSESSMENT (KA & PA)	TOTAL (Hours)
		Prepare marketing strategies	32	96	128		
1		Design marketing plan	32	96	128		
	VALUATION	Prepare marketing budget	24	72	96		672
1	MARKETING MANAGEMENT	Organise marketing team	24	72	96		672
		Monitor marketing activities	24	72	96		
		Analyse marketing results	32	96	128		
	PRE-	Evaluate property detail	32	96	128		
2	VALUATION MANAGEMENT	Evaluate valuation calculation	32	96	128		384
		Monitor pre – valuation	32	96	128		
	VALUATION OPERATION MANAGEMENT	Analyse valuation case scope	32	96	128		416
		Delegate valuation case	24	72	96		
3		Monitor valuation process	24	72	96		
		Carry out valuation report approval	24	72	96		
	ODEOLAI	Validate client's instruction	24	72	96		
4	SPECIAL PROPERTY VALUATION MANAGEMENT	Analyse specific needs	24	72	96		204
4		Monitor valuation progress	24	72	96		384
		Evaluate valuation report	24	72	96		
	TOTAL	- HOURS (CORE Competencies)	464	1392	1856		1856